APPOINTMENT JUSTIFICATION - (DATE)

Submitted by:

Position Title:

Department:

New/Replacement:

- **1.** What is the justification for filling the position at this time? Please provide specific data to support the justification (i.e. cost associated with position vs not hiring; enrollment numbers; specific program increases, etc.)
- 2. Can the tasks be performed by other staff? Have you looked at using temporary staff, outsourcing, etc.? Please explain.
- 3. Is funding available within the existing budget? Is this position a re-fill or new hire?
- 4. Is this position a result of a restructure? If so, please detail the restructure plans and how the position adds to the efficiency of the department.
- 5. What alternatives means to fill the position or achieve work outcomes have been explored, e.g., reengineering, job redesign, re-deployment of current resources.
- 6. Additional comments:

HR Comments:		
Recommendation:		
	Date: / /	
CEO/Dean Approval:		
Date: / /		